

Universitatea Tehnică din Cluj-Napoca
18 octombrie 2022

Doctor Honoris Causa

Profesor univ. dr. Daniela Rus

Director

Computer Science & Artificial Intelligence Laboratory

MASSACHUSETTS INSTITUTE OF TECHNOLOGY

LAUDATIO

**În onoarea doamnei profesor dr. Daniela Rus
de la Massachusetts Institute of Technology, SUA
cu ocazia acordării titlului de Doctor Honoris Causa
al Universității Tehnice din Cluj-Napoca, România**

**Stimate Doamnele Rector al Universității Tehnice din Cluj-Napoca
profesor Vasile Țopa,
Stimate Doamnele Presedinte al Senatului Profesor Nicolae Burnete,
Stimate Doamnele Vicepreședinte al Senatului profesor Vasile Dădârlat,
Dragi membri ai Senatului,
Dragi invitați,
Dragi colegi,
Doamnelor și domnilor,**

Universitatea Tehnică din Cluj-Napoca are astăzi plăcerea de a aduce un profund respect doamnei Daniela Rus, profesor la Massachusetts Institute of Technology din SUA, personalitate științifică și academică remarcabilă în robotică și inteligență artificială.

Sunt onorat că, în numele comunității academice a Universității Tehnice din Cluj-Napoca, să vă prezint în fața dumneavoastră cele mai semnificative rezultate ale carierei profesionale și științifice impresionante care caracterizează personalitatea complexă a profesorului Daniela Rus.

Recunosc de la bun început că am avut o sarcină de înaltă responsabilitate de a sintetiza în câteva propoziții realizările personalității remarcabile întruchipate de profesorul Daniela Rus. Cu toate acestea, a fost o misiune foarte onorabilă pe care am îndeplinit-o cu cea mai mare plăcere.

Despre activitatea complexă și laborioasă a profesorului Daniela Rus, cu rezultate excepționale în crearea și aplicarea cunoștințelor din domeniul roboticii și inteligenței artificiale, aș putea spune multe cuvinte. Cu toate acestea, acest eveniment festiv mă pune în situația de a rezuma realizările sale profesionale remarcabile la câteva repere reprezentative.

Daniela Rus este profesor de inginerie electrică și informatică la MIT, SUA și director al Laboratorului de Științe Informatică și Inteligență Artificială (CSAIL) al MIT. Este decan asociat de cercetare pentru Colegiul de Calcul Schwarzman de la MIT.

Obiectivul cercetării Danielei Rus este de a dezvolta știința și ingineria autonomiei, mai ales atunci când grupurile de roboți interacționează între aceștia și cu oamenii în vederea obiectivului pe termen lung de a permite un viitor cu mașini integrate omniprezent în viața noastră, sprijinind oamenii cu sarcini cognitive și fizice.

Cercetarea sa abordează unele dintre decalajele dintre locul în care se află astăzi agenții, fie că sunt încorporați sau nu, și promisiunea agenților omniprezenți: creșterea capacității mașinilor de a raționa, de a învăța și de a se adapta la sarcini complexe în medii centrate pe om, dezvoltarea de interfețe intuitive între roboți și oameni și crearea de instrumente pentru proiectarea și fabricarea de noi roboți rapid și eficient.

Aplicațiile acestei activități de cercetare sunt largi și includ demonstrații în transport, producție, agricultură, construcții, explorare subacvatică, orașe inteligente, medicină, monitorizare și sarcini la domiciliu, cum ar fi gătitul. Cercetarea ei răspunde la întrebările: cum putem construi mai rapid mașini cu funcția dorită? Cum putem construi mașini autonome cu capacități din ce în ce mai complexe și cum pot colabora multe mașini pentru a atinge un obiectiv comun? Pentru fiecare dintre aceste întrebări, un obiectiv important este ca sistemul în ansamblu să aibă un comportament garantat.

Robotica distribuită este un domeniu important al roboticii, deoarece abordează modul în care roiurile de roboți pot colabora pentru a realiza o sarcină mai mare decât este capabil să facă fiecare robot individual. Cercetarea sa se referă la dezvoltarea algoritmilor care permit proiectarea și fabricarea, controlul autonom și colaborarea.

Dânsa a demonstrat în continuare o extindere importantă a ideilor din robotica distribuită la rețelele de senzori și detecție distribuite. A avut anterior lucrări în geometrie sau în sisteme; munca sa se referă la construirea și înțelegerea sistemelor robuste combinând aceste considerații. O temă importantă în această activitate de cercetare este auto-organizarea: studiul proceselor computaționale care interacționează între ele și cu lumea fizică prin intermediul percepției, comunicării și schimbării pentru a realiza reconfigurarea sistemului ca răspuns la cerințele sarcinii și a mediului. Prof. Daniela Rus și studenții săi au contribuit cu rezultate importante la proiectarea și controlul roboților pentru sisteme multi-roboți și pentru sistemele de robot soft.

Cercetarea prof. Daniela Rus include trei componente cheie:

- proiectarea și construirea de noi mașini autonome capabile să realizeze sarcini din ce în ce mai complexe fără supraveghere umană, inclusiv unii dintre primii roboți autonomi și sisteme de roboți modulare auto-organizate; astfel de sisteme cu diverse forme noi și construite dintr-o mare varietate de materiale extind gama noastră de roboți;
- dezvoltarea algoritmilor pentru aceste noi mașini și analiza capacităților fizice ale acestor mașini;
- dezvoltarea algoritmilor de învățare automată implementabili axați pe scalabilitate, performanță, robustețe și capacitatea de a conecta raționamentul la control; și
- aplicarea noilor capacități la problemele din transport, producție, agricultură și viața de zi cu zi.

Cercetarea prof. Daniela Rus abordează studiul științei și ingineriei autonomiei ca sisteme integrate hardware-software sau corp-creier. Dânsa vede corpul robotului ca fiind esențial în definirea gamei de capacități ale robotului, iar creierul este esențial pentru a permite corpului să-și dezvolte capacitățile. În acest scop, dânsa a dezvoltat o serie de algoritmi pentru proiectarea de calcul și fabricarea roboților.

Cercetarea sa privind dezvoltarea Robot Compiler introduce o abordare computațională pentru proiectarea corpului robotului mecanic (pentru sisteme de robot pliate), a substratului său electronic și a infrastructurii de control la nivel scăzut din specificații de nivel înalt a câștigat premiul pentru cea mai bună lucrare la IROS 2014.

Munca sa la proiecte noi de roboți a contribuit la mai multe platforme de robot noi cu capacități noi, AMOUR, robotul subacvatic plutitor, Miche și Pebbles, roboți modulari care ating formele dorite prin auto-demontare, M-Blocks, sistemul de robot modular cu auto-organizare, SoFi, peștele-robot moale, roboții, o barcă robotizată dreptunghiulară modulară, prinderea Origami Magic Ball, prinderea robot soft și puternică care folosește un mușchi artificial nou condus de fluid, capabil să ridice de până la 1000 de ori greutatea sa și pilula robot MiniSurgeon, un sistem origami realizat din carcasă de cârnați conceput pentru operații fără incizie, printre multe altele.

Lucrările prof. Daniela Rus privind proiectarea roboților extind noțiunea noastră despre structuri robotizate, prin introducerea unei game de noi forme și materiale pentru crearea roboților.

Prof. Daniela Rus a contribuit cu câțiva algoritmi de sisteme multi-roboți cu garanții de performanță în robotica distribuită prin introducerea unei abordări de optimizare control-teoretică pentru coordonarea adaptivă descentralizată. Cheia acestor rezultate este cuplarea strânsă dintre percepție, control și comunicare. Algoritmii de control sunt descentralizați, adaptabili și stabili. Ei au fost plasați în echipe de roboți și

noduri de senzori pe sol, în aer și în apă.

Prof. Daniela Rus a fost prima care a oferit o soluție în timp real pentru acoperirea distribuită adaptivă cu o echipă de roboți autonomi capabili să comunice cu vecinii, atunci când funcția senzorială este necunoscută. Acest algoritm stă la baza unei abordări generale a controlului descentralizat pentru echipele de roboți al căror scop poate fi formulat ca un anumit tip de funcție de cost. Abordarea a fost utilizată pentru acoperire adaptivă, explorare și asamblare. Rezultatele au fost extinse cu modele adecvate de percepție și comunicare pentru vehiculele subacvatice și aeriene și au fost demonstrate în experimente de teren.

Munca fundamentală a profesorului Rus în controlul rețelei a făcut o punte între comunitatea robotică și comunitatea rețelei de senzori. Mai precis, munca Prof. Daniela Rus a oferit o abordare riguroasă a sintetizării controlerelor descentralizate adaptive care sunt stabile și convergente și care permit o serie de capacități colective ale robotului, cum ar fi eșantionarea și explorarea adaptive, controlul formațiunii care este adaptabil la obstacolele dinamice, asamblarea colaborativă, realizarea de hărți distribuite și sisteme de transport optime din punct de vedere social, printre altele. Aceste probleme au fost formulate ca optimizare cu funcție de cost și consens, iar modelarea și analizele garantează că sistemele ating convergența în timp real prin utilizarea consensului.

Prof. Daniela Rus a contribuit, de asemenea, la dezvoltarea domeniului sistemelor robotizate modulare prin dezvoltarea algoritmilor timpurii pentru planificarea de auto-reconfigurare a roboților modulari. Dânsa a explorat mai multe modalități de auto-reconfigurare. Într-un grup de cercetări, reconfigurarea este realizată atunci când modulele individuale călătoresc pe suprafața structurii agregate conform planurilor de reconfigurare care calculează secvența de mișcări pentru fiecare modul. Un alt grup de lucrări examinează reconfigurarea prin deplasarea prin volumul structurii utilizând acționarea prin scalare. Un al treilea corp de lucrări examinează auto-reconfigurarea prin auto-dezasamblare. În fiecare dintre aceste lucrări, contribuțiile includ algoritmi și proiecte de planificare și platforme fizice care demonstrează noi capacități. Lucrările timpurii au examinat sisteme de robot modulare capabile să se deplaseze pe suprafața structurii.

Prof. Daniela Rus a fost un pionier în dezvoltarea domeniului roboticii soft. Munca ei se referă la proiectarea, fabricarea și controlul roboților moi. Lucrarea sa cu studenții a introdus primele sisteme de robot autonome și autonome implementabile – sub formă de pești robot moi, mâini moi de robot și manipuloare de robot moi.

Robotica soft este un domeniu al roboticii foarte important și în creștere rapidă, care are potențialul de a introduce o eră a roboților siguri pentru medii centrate pe om.

Roboții tradiționali sunt adesea prea rigizi pentru mediile centrate pe om în care

sarcinile sunt imprevizibile, iar roboții trebuie să se asigure că interacțiunea lor cu mediul și cu oamenii este sigură.

Manipulatoarele industriale de astăzi permit asamblarea rapidă și precisă, dar acești roboți sunt izolați de oameni, deoarece implică riscuri. În schimb, roboții moi au corpuri realizate din materiale intrinsec moi și/sau extensibile (de exemplu, cauciucuri siliconice sau țesături) și sunt siguri pentru a fi în preajmă. Au o structură deformabilă continuu cu acționare asemănătoare mușchilor care emulează sistemele biologice și le oferă grade relativ mari de libertate. Un robot care își poate deforma corpul în mod continuu este capabil să învelească un obiect și să construiască un contact de suprafață, spre deosebire de un robot cu corp rigid, care este capabil să facă contact doar discret cu obiectul în timp ce îl învăluie. Provocarea controlului soft al robotului este foarte complexă atât la nivel teoretic, cât și tehnologic.

Prof. Daniela Rus și studenții și colaboratorii săi oferă primele soluții pentru controlul membrelor moi ale robotului cu fundamente teoretice și valabilitate în practică. Combinând un punct de vedere teoretic solid, cu capacitatea de a aplica teoriile sale în practică, această lucrare a fost prima execuție demonstrată a mișcărilor precise și rapide cu roboți cu corp moale. Aceste rezultate au contribuit la noi sisteme capabile de interacțiune fiabilă și controlată cu un mediu nestructurat -- o sarcină fundamentală atunci când se consideră că roboții moi sunt făcuți pentru lucru în situații nestructurate și pentru interacțiunea cu mediul. Aceste idei tehnice au dus la mai multe dispozitive noi, inclusiv peștele robot moale SoFi care înota autonom în medii naturale de recif de corali (Science Robotics 2018), Origami Magic Ball Gripper, un efector moale puternic, capabil să ridice de 100 de ori greutatea sa (ICRA 2019), un sistem robotic moale modular la scară, capabil de locomoție cu picioare și de plasare (Soft Robotics 2021), module robotice moi cu piele (RoboSoft 2021), prindere moi auxiliare de forfecare cu mână care sunt acționate electric (Science 2018, RoboSoft 2018), JelloCube, un robot cub moale capabil de sărituri continue (IEEE Transactions on Mechatronics 2019).

Prof. Daniela Rus are în vedere, de asemenea, funcționarea pe termen lung a mașinilor, concentrându-se pe învățarea robustă și a sarcinilor complexe scalabile. De exemplu, lucrarea AAAI 2020 introduce o metodă de a învăța mașinile cu stări finite care reprezintă politici din comportamentul experților care sunt interpretabile și manipulabile prin utilizarea unui model ierarhic neparametric Bayesian profund.

Interpretabilitatea se realizează prin modelarea interacțiunilor dintre acțiunile de nivel înalt ca un automat cu conexiuni la logica formală. Manipulabilitatea se realizează prin integrarea acestui automat în planificare, astfel încât modificările aduse automatului au efecte previzibile asupra comportamentului învățat.

Rezultatele recente privind robustețea și scalabilitatea sunt abordate în lucrările

sale ICLR 2019 și ICLR 2020 care abordează compresia și tăierea care realizează o reducere foarte mare a parametrilor (peste 90% pentru testele standardizate) cu garanții. Lucrările sale privind învățarea end-to-end includ învățarea de la oameni cum să conduci vehicule (cel mai bun finalist al lucrării la ICRA 2019) și dezvoltarea de simulatoare fotorealiste care sprijină controlul sim-to-real și generarea unor puncte de cotitură pentru conducerea autonomă.

Pe lângă faptul că a contribuit fundamental la proiectarea, controlul, planificarea și învățarea agenților, prof. Daniela Rus a considerat și ceea ce este necesar pentru ca roboții să fie dislocați în lume. Un exemplu este proiectul său de a dezvolta vehicule autonome. Munca sa a dus la dezvoltarea și implementarea a 9 vehicule autonome, inclusiv o mașină Toyota Prius, o mașină Mitsubishi iMiev, mai multe mașini de golf și mai multe scaune cu roțile autonome.

Aspectul de control al conducerii autonome al acestor lucrări se concentrează pe dezvoltarea de noi algoritmi de planificare, control și învățare automată pentru sisteme autonome, cum ar fi mașinile. Această cercetare urmărește creșterea capacităților de luare a deciziilor ale vehiculelor autonome, în special pentru situațiile de vehicule mixte conduse de om și autopropulsate.

Prof. Rus și studenții săi au adus contribuții semnificative și remarcabile. Ei au dezvoltat o nouă formulare matematică a autonomiei paralele ca o abordare de control partajată între oameni și vehicule inteligente, care aderă la principiul intervenției minime și este capabilă să gestioneze scenariile complexe de conducere. Controlul pentru autonomie paralelă este un control predictiv de model neliniar (NMPC) în timp real, potrivit pentru generarea traiectoriei în vehicule inteligente și autonome, care se bazează pe un rezolvitor de ultimă generație.

Ei au dezvoltat, de asemenea, o formulare nouă și creativă de control și coordonare în sisteme mixte de vehicule conduse de oameni și auto-conduse, care utilizează orientarea valorii sociale, care cuantifică modul în care oamenii negociază, pentru a estima personalitatea șoferilor și pentru a calcula un răspuns sigur utilizând un multiplu asimetric-joc agent Stackelberg. În plus, au dezvoltat recent planificatoare informative pentru sisteme multi-agenți care sunt robuste în condiții de incertitudine și combină comportamentul de căutare a informațiilor cu raționamentul teoretic al jocului. Soluția se bazează pe o metodă de calcul a echilibrului Nash pentru jocurile dinamice în spațiul considerat. Soluția dă, de asemenea, o lege de feedback liniară, similară cu controlul liniar-quadratic-gaussian (LQG).

Lucrări mai recente iau în considerare învățarea de la un capăt la altul de la oameni cum să conducă. Această lucrare observă că o provocare cu accent actual asupra abordărilor de învățare profundă este că modelele învățate tind să fie cutii negre

uriae, de exemplu modelul pentru conducere include peste 100.000 de neuroni și peste jumătate de milion de parametri. Deși aceste sisteme obțin performanțe bune, harta atenției acestor sisteme tinde să fie cu mult zgomot. În total, acestea sunt provocări semnificative pentru aplicațiile critice pentru siguranță, cum ar fi conducerea. Într-o lucrare Nature Machine Intelligence din 2020, prof. Daniela Rus și colaboratorii introduc o nouă idee pentru învățarea automată, care este potrivită pentru aplicații critice pentru siguranță, cum ar fi autonomia: Neural Circuit Policies (NCP) în care neuronii sunt ecuații diferențiale specializate cu timp fluid. NCP-urile oferă o reprezentare compactă de mișcare în comparație cu rețelele neuronale profunde (DNN); de exemplu, sarcina de învățare a conducerii de la capăt la capăt care necesită peste 100.000 de neuroni DNN poate fi realizată cu 19 neuroni NCP, oferind o soluție interpretabilă. Abordarea a fost demonstrată pentru o varietate de sarcini de mobilitate la sol și în aer.

În prezent, cercetarea prof. Daniela Rus are 57527 de citări în Google Scholar cu un factor h de 126 și un indice i10 de 524. Lucrările sale au fost publicate în cele mai importante conferințe și reviste de robotică, învățare automată și inteligență artificială și de asemenea, în reviste de mare impact, inclusiv Science, Nature și Proceedings of the National Academy of Engineering (PNAS). Prof. Rus este membru al IEEE, ACM și AAI. Dânsa este și fellow a fundației MacArthur. Munca sa a fost recunoscută cu mai multe premii importante: calitatea de membru al Academiei Naționale de Inginerie și Academiei Americane de Arte și Știință, Premiul Engelberger pentru Robotică, premiul de pionier IEEE RAS, premiile IJCAI John McCarthy și câteva premii pentru cea mai bună lucrare, printre altele.

Contribuțiile de conducere ale prof. Rus includ conducerea în domeniul Științei Calculatoarelor și Inteligenței Artificiale (CSAIL) din 2012, susținând cu fermitate educația timpurie în gândirea computațională, înființarea TEDxMIT cu evenimentul inaugural desfășurat în 2019 și axat pe femei în IT și al doilea eveniment axat pe calcul în sprijinul combaterii schimbărilor climatice, înființarea și găzduirea, printre altele, a MIT AI și a simpozionului Future of Work din 2017. Ea a contribuit la comunitatea roboticii, ajutând la organizarea a numeroase conferințe, ajutând la identificarea conducerii pentru NSF și participând activ la evenimente care aduc publicului progresele roboticii.

Senatul Universității Tehnice din Cluj-Napoca a concluzionat că profesorul dr. Daniela Rus este o personalitate marcantă a comunității științifice internaționale, cu contribuții semnificative în domeniul roboticii și inteligenței artificiale.

Pentru viitor ne propunem ca, prin amabila facilitare a profesorului Daniela Rus, universitatea noastră să intensifice colaborarea cu MIT în domeniul roboticii și inteligenței artificiale și să valorifice oportunități în programele de cercetare și schimburile de studenți și personal academic între universitățile noastre.

De asemenea, aş dori să subliniez faptul că, prin funcţiile şi capitalul social dezvoltat de-a lungul carierei profesionale, profesorul Daniela Rus are potenţialul de a contribui în mod major la integrarea Universităţii Tehnice din Cluj-Napoca în proiecte şi programe la scară internaţională cu companii şi alte universităţi din întreaga lume.

Acestea sunt, onorabilă audienţă, doar câteva argumente pentru care, Senatul Universităţii Tehnice din Cluj-Napoca, a votat în unanimitate acordarea celei mai înalte distincţii academice de Doctor Honoris Causa doamnei profesor dr. Daniela Rus.

O salut pe profesorul Daniela Rus cu profund respect şi mare satisfacţie pentru acest premiu, văzând în acest titlu un semn şi o dovadă a dorinţei noastre de a consolida şi spori în viitor colaborarea ştiinţifică şi profesională bilaterală dintre Universitatea Tehnică din Cluj-Napoca şi MIT, SUA.

Profesor Dr. Stelian Brad,
Universitatea Tehnică din Cluj-Napoca

Technical University of Cluj-Napoca
Cluj-Napoca, October 18, 2022

LAUDATIO

**In honour of Mrs. Professor Dr. Daniela Rus
from the Massachusetts Institute of Technology
on the occasion of awarding the title of**

Doctor Honoris Causa

of the Technical University of Cluj-Napoca, Romania

**Dear Mr. Rector of the Technical University of Cluj-Napoca
Professor Vasile Țopa,**

Dear Mr. President of the Senate Professor Nicolae Burnete,

Dear Mr. Vice-president of the Senate Professor Vasile Dădârlat,

Dear Members of the Senate,

Dear guests,

Dear colleagues,

Dear Ladies and Gentlemen,

The Technical University of Cluj-Napoca has today the pleasure to bring a deep respect to Mrs. Daniela Rus, professor at the Massachusetts Institute of Technology from USA, remarkable scientific and academic personality in robotics and artificial intelligence.

I am honoured that, on behalf of the academic community of the Technical University of Cluj-Napoca, to present in front of you the most significant results of the impressive professional and scientific career that characterise the complex personality

of Professor Daniela Rus.

I acknowledge from the very beginning that I had a highly responsible task to synthesise in a few sentences the achievements of the outstanding personality embodied by Professor Daniela Rus. Nevertheless, it was a very honourable mission that I have accomplished with the greatest pleasure.

About the complex and laborious activity of Professor Daniela Rus, with exceptional results in knowledge creation and practice in robotics and AI, I could say a lot of words. However, this festive event puts me in the situation to summarise his outstanding professional achievements to some representative milestones.

Daniela Rus is Professor of Electrical and Computer Engineering at MIT, USA and Director of MIT's Computer Science and Artificial Intelligence Laboratory (CSAIL). He is associate dean of research for the Schwarzman College of Computing at MIT.

The focus of Daniela Rus's research is to develop the science and engineering of autonomy, especially when groups of robots interact with each other and with people toward the long-term objective of enabling a future with machines pervasively integrated into the fabric of life, supporting people with cognitive and physical tasks. Her research addresses some of the gaps between where agents, whether embodied or not, are today, and the promise of pervasive agents: increasing the ability of machines to reason, learn, and adapt to complex tasks in human-centered environments, developing intuitive interfaces between robots and people, and creating the tools for designing and fabricating new robots quickly and efficiently. The applications of this work are broad and include demonstrations in transportation, manufacturing, agriculture, construction, underwater exploration, smart cities, medicine, monitoring, and in-home tasks such as cooking.

Her research answers the questions: how can we build machines with desired function faster? How can we build autonomous machines with increasingly more complex capabilities, and how can many machines collaborate to achieve a common goal? For each of these questions, an important objective is for the system as a whole to have guaranteed behavior. Distributed robotics is an important area of robotics as it addresses how collections of robots can collaborate to achieve a larger task than each individual robot is capable of doing. Her research addresses the development of algorithms that enable design and fabrication, autonomous control, and collaboration.

She further demonstrated an important extension of the ideas in distributed robotics to distributed sensing and sensor networks. There had been work previously in geometry, or in systems; her work addresses building and understanding robust systems combining these considerations.

An important theme in this work is self-organization: the study of computational processes that interact with each other and with the physical world by means of perception, communication, and change to achieve system reconfiguration in response to the task requirements and the environment.

Prof. Daniela Rus and her students have contributed seminal results to robot design and control for multi-robot systems and for soft robot systems. Prof. Daniela Rus's research includes three key components:

- designing and building novel autonomous machines capable of ever increasingly more complex tasks without human supervision, including some of the first autonomous soft robots and self-organizing modular robot systems; these systems with diverse novel shapes and built of a wide variety of materials expand our range of robots
- developing algorithms for these new machines and analyzing the physical capabilities of these machines;
- developing deployable machine learning algorithms focused on scalability, performance, robustness, and ability to connect reasoning to control; and
- applying the new capabilities to problems in transportation, manufacturing, agriculture, and everyday life.

Prof. Daniela Rus's research approaches the study of the science and engineering of autonomy as integrated hardware-software, or body-brain systems. She sees the body of the robot as critical in defining the range of capabilities of the robot, and the brain critical in enabling the body to deliver on its capabilities. To this end, she developed a range of algorithms for computation design and fabrication of robots.

Her work on the development of the Robot Compiler introduces a computational approach to designing the mechanical robot body (for folded robot systems), its electronic substrate, and its low-level control infrastructure from high level specifications won the best paper award at IROS 2014.

Her work on novel robot designs has contributed several novel robot platforms with novel capabilities, AMOUR, the hovering underwater robot, Miche and Pebbles, modular robots that achieve desired shapes by self-dissassembly, M-Blocks, the self-organizing modular robot system, SoFi, the soft robot fish, Roboats, a modular rectangular robotic boats, the Origami Magic Ball gripper, the soft-strong robot gripper that uses a novel fluid-driven artificial muscle capable of lifting up to 1000x its weight, and the MiniSurgeon Robot Pill, an origami system made of sausage casing designed for incision-free surgery among many others. Prof. Daniela Rus's work on robot design expands our notion of robot bodies, by introducing a range of new shapes and materials for creating robots.

An important theme in this work is self-organization: the study of computational processes that interact with each other and with the physical world by means of perception, communication, and change to achieve system reconfiguration in response to the task requirements and the environment.

Prof. Daniela Rus and her students have contributed seminal results to robot design and control for multi-robot systems and for soft robot systems. Prof. Daniela Rus's research includes three key components:

Prof. Daniela Rus has contributed some of the first multi robot systems algorithms with performance guarantees in distributed robotics by introducing a control-theoretic optimization approach for adaptive decentralized coordination. Key to these results is the tight coupling between perception, control, and communication. The control algorithms are decentralized, adaptive, and provably stable. They have been fielded on teams of robots and sensor nodes on the ground, in the air, and in water. Prof. Daniela Rus was the first to provide a real-time solution to adaptive distributed coverage with a team of autonomous robots capable of communicating to neighbors, when the sensory function is unknown. This algorithm is the basis of a general approach to decentralized control for teams of robots whose goal can be formulated as a particular type of cost function. The approach has been used for adaptive coverage, exploration, and assembly. The results have been extended with appropriate perception and communication models for underwater and aerial vehicles and demonstrated in field experiments. Professor Rus's seminal work in network control has bridged between the robotics community and the sensor network community. More specifically, Prof. Daniela Rus's work provided a rigorous approach to synthesizing adaptive decentralized controllers that are provably stable and convergent and enable a range of collective robot capabilities such as adaptive sampling and exploration, formation control that is adaptive to dynamic obstacles, collaborative assembly, distributed map making, and socially optimal transportation systems among others.

These problems were formulated as optimization with a cost function and consensus and the modeling and analyses guarantee that the systems achieve real-time convergence by using consensus.

Prof. Daniela Rus has also contributed to the development of the field of modular robot systems by developing the early algorithms for self-reconfiguration planning for modular robots.

She explored several modalities of self-reconfiguration. In one body of work reconfiguration is accomplished when individual modules travel on the surface of the aggregate structure according to reconfiguration plans that compute the sequence of moves for each module.

Another body of work examines reconfiguration by traveling through the volume of the structure using actuation by scaling. A third body of work examines self-reconfiguration by self-disassembly. In each of these works, the contributions include planning algorithms and designs and physical platforms that demonstrate new capabilities. The early work examined modular robot systems capable of traveling on the surface of the structure.

Prof. Daniela Rus has been a pioneer in developing the field of soft robotics. Her work addresses design, fabrication, and control of soft robots. Her work with her students introduced the first self-contained and deployable autonomous robot systems – in the form of soft robot fish, soft robot hands, and soft robot manipulators. Soft robotics is a very important and rapidly growing area of robotics, which has the potential of ushering in an era of safe robots for human-centered environments.

Traditional robots are often too rigid for human-centered environments where the tasks are unpredictable, and the robots have to ensure that their interaction with the environment and with humans is safe. Today’s industrial manipulators enable rapid and precise assembly, but these robots are isolated from humans on the factory floor because they are dangerous to be around.

In contrast, soft robots have bodies made out of intrinsically soft and/or extensible materials (e.g., silicone rubbers or fabrics) and are safe to be around. They have a continuously deformable structure with muscle-like actuation that emulates biological systems and provides them with a relatively large degrees of freedom. A robot which can deform its body continuously is able to envelop an object and build up a surface contact, unlike a rigid-bodied robot which is only able to make discrete contact with the object while enveloping it. The soft robot control challenge is very complex on both a theoretical and technological level. Prof. Daniela Rus and her students and collaborators provide the first solutions for controlling soft robot limbs with theoretical foundations and validity in practice.

Combining a sound theoretical point of view, with the ability of applying his theories in the practice, this work was the first demonstrated execution of precise and fast motions with soft bodied robots. These results contributed new systems capable of reliable and controlled interaction with an unstructured environment -- a fundamentally important task when considering that soft robots are made for work in unstructured situations, and for interaction with the environment.

These technical ideas have resulted in several novel devices, including the soft robotic fish SoFi which swam autonomously in natural coral reef environments (Science Robotics 2018), Origami Magic Ball Gripper a strong soft gripper capable of lifting 100x its weight (ICRA 2019), a meter-scale modular soft robotic system capable of

legged locomotion and pick-and-place (Soft Robotics 2021), soft robotic modules with skin (RoboSoft 2021), handed shearing auxetic soft grippers that are electrically driven (Science 2018, RoboSoft 2018), JelloCube, a soft cube robot capable of continuous jumping (IEEE Transactions on Mechatronics 2019).

Prof. Daniela Rus is also considering the long-term operation of machines by focusing on learning robustly, and scalably complex tasks. For example, AAAI 2020 paper introduces a method to learn finite state machines that represent policies from expert behavior that are interpretable and manipulable by using a deep Bayesian nonparametric hierarchical model. Interpretability is achieved by modeling the interactions between high-level actions as an automaton with connections to formal logic. Manipulability is achieved by integrating this automaton into planning, so that changes to the automaton have predictable effects on the learned behavior. Recent results on robustness and scalability are addressed in her ICLR 2019 and ICLR 2020 papers addressing compression and pruning that achieve very large reduction in parameters (over 90% for standardized tests) with guarantees. Her body of work on end-to-end learning include learning from humans how to drive (best paper finalist at ICRA 2019) and developing photorealistic simulators that support sim-to-real control and the generation of corner cases for autonomous driving.

In addition to contributing fundamentally to the design, control, planning, and learning for agents, Prof. Daniela Rus also considered what is necessary for robots to be deployed in the world. One example is her project to develop self-driving vehicles. Her work resulted in the development and deployment of 9 autonomous vehicles including a Toyota Prius car, a Mitsubishi iMiev car, several golf carts, and several autonomous wheelchairs. The self-driving control aspect of this work focuses on developing new planning, control, and machine learning algorithms for autonomous systems such as cars. This work aims to increase the decision-making capabilities of autonomous vehicles, especially for situations of mixed human-driven and self-driven vehicles. Prof. Rus and her students have made significant and outstanding contributions.

They developed a novel mathematical formulation of Parallel Autonomy as a shared control approach between humans and intelligent vehicles, which adheres to the minimal intervention principle and is able to handle complex driving scenarios.

The control for parallel autonomy is a real-time Non-linear Model-Predictive Control (NMPC) suitable for trajectory generation in intelligent and autonomous vehicles, which relies on a state-of-the-art solver.

They also developed a novel and creative formulation of control and coordination in mixed human-driven and self-driving vehicle systems that uses Social Value Orientation, which quantifies how humans negotiate, to estimate the personality of

drivers and compute a safe response using an asymmetric multi-agent Stackelberg game. Additionally, they recently developed informative planners for multi-agent systems that are robust under uncertainty and combine information-seeking behavior with game theoretic reasoning.

The solution rests on a method for computing Nash equilibria for dynamic games in belief space. The solution also yields a linear feedback law, similar to Linear-Quadratic-Gaussian (LQG) control. More recent work considers end-to-end learning from humans how to drive.

This work observes that a challenge with the current focus on deep learning approaches is that the learned models tend to be huge black boxes, for example the model for driving includes over 100,000 neurons and over half a million parameters. Although these systems achieves good performance, the attention map of these systems tends to be noisy.

Altogether these are significant challenges for safety-critical applications such as driving. In a 2020 Nature Machine Intelligence paper, Prof. Daniela Rus and collaborators introduce a new idea for machine learning that is well suited for safety-critical applications such as autonomy: Neural Circuit Policies (NCP) where neurons are specialized differential equations with liquid time. NCPs provide a more compact representation as compared to deep neural networks (DNN); for example the end-to-end learning to drive task that requires 100,000+ DNN neurons can be achieved with 19 NCP neurons, providing an interpretable solution. The approach has been demonstrated for a variety of mobility tasks on the ground and in the air.

As of today, Prof. Daniela Rus's research has 57527 citations in google scholar with an h-factor of 126 and an i10-index of 524. Her work has been published in the top robotics, machine learning, and AI conferences and journals, and also in high impact journals including Science, Nature and the Proceedings of the National Academy of Engineering (PNAS). Rus is fellow of IEEE, ACM, and AAAI. She is a MacArthur fellow. Her work has been recognized with several important awards: membership in the National Academy of Engineering and the American Academy of Arts and Science, the Engelberger Award for Robotics, the IEEE RAS pioneer award, IJCAI John McCarthy awards, and several best paper awards among others.

Rus's leadership contributions include leading the Computer Science and Artificial Intelligence (CSAIL) since 2012, strongly advocating for early education in computational thinking, founding TEDxMIT with the inaugural event held in 2019 and focused on women in computing and the second event focused on computing in support of combating climate change, founding and hosting the MIT AI and the Future of Work symposium since 2017 among others.

She has contributed to the robotics community by helping with the organization of numerous conferences, helping to identify leadership for the NSF, and actively participating in events that bring the advancements of robotics to the public.

The Senate of the Technical University of Cluj-Napoca has concluded that Professor Dr. Daniela Rus is a prominent personality of the international scientific community, with significant contributions in the field of robotics and artificial intelligence.

For the future we envisage that, through the kind facilitation of Professor Daniela Rus, our university will enhance the collaboration with MIT in the field of robotics and artificial intelligence and will valorise opportunities in research programs and exchanges of students and academic staff between our universities.

I would also like to highlight the fact that, through her positions and social capital developed along the professional career, Professor Daniela Rus has the potential to contribute in a major way at the integration of the Technical University of Cluj-Napoca in projects and programs of international scale with companies and other universities worldwide.

These are, dear and honourable audience, only a few arguments for which, the Senate of the Technical University of Cluj-Napoca, voted in unanimity to award the highest academic distinction of Doctor Honoris Causa to Mrs. Professor Dr. Daniela Rus.

I salute Professor Daniela Rus with profound respect and great satisfaction for this award, seeing in this title a mark and evidence of our wish to strengthen and enhance in the future the bilateral scientific and professional collaboration between Technical University of Cluj-Napoca and MIT, USA.

Professor Dr. Stelian Brad,
Technical University of Cluj-Napoca

MASSACHUSETTS INSTITUTE OF TECHNOLOGY Daniela Rus
Department of Electrical Engineering and Computer Science
Web Site: DanielaRus.com

Education:

<u>School</u>	<u>Degree</u>	<u>Date</u>
University of Iowa	BS	1985
Cornell University	MS	1990
Cornell University	PhD	1992

Title of Thesis for Most Advanced Degree:

“Fine motion planning for dexterous manipulation.”

Principal Fields of Interest:

Robotics; Artificial Intelligence; Machine Learning; Computer Science

History of MIT Appointments:

Rank	Beginning	Ending
Associate Professor (with tenure)	Jan 2004	July 2006
Professor	July 2006	present
Director, CSAIL	2012	present
Andrew (1056) and Erna Viterbi Professor	2013	present
Deputy Dean of Research, Schwarzman College of Computing	2019	present

In the matrixed organization of MIT, with departments responsible for teaching and research units responsible for research, CSAIL is the largest research unit with over 1300 members, including 125 PIs, 500+ PhD students, 100+ MENG students, 360+ undergraduate researchers, 100 postdocs, and 90 staff members supporting the lab with administrative, fiscal, HR, infrastructure, communications, and development functions, and a yearly budget of \$90M. The CSAIL director is responsible for all operations and activities of CSAIL. Specifically, as CSAIL Director I:

- * Developed CSAIL vision and intellectual strategy;
- * Created and implemented fund raising strategy for the lab with research and operational components;
- * Created advancement opportunities and programs for the faculty, students, and staff;
- * Developed and implemented the CSAIL branding and communication strategy;
- * Represented and promoted the CSAIL community externally;
- * Created programs aimed at raising the CSAIL profile nationally and internationally;
- * Developed CSAIL Leadership structure and organize the enterprise services;
- * Developed and implemented processes and policies for the enterprise services (including fiscal, HR, communications, infrastructure, and resource development;
- * Developed and implemented processes for promotions of staff, including non-tenure track PIs; responsible for the promotion of principal research scientists
- * Developed and implemented strategy for mentorship and community building, creates positive culture, inclusivity and diversity, and a sense of belonging across all members of the lab;
- * Created a series of online courses for professional education taken by 30,000+ students from 153 countries;
- * Created and delivered a 3-day in-person program on AI for National Security Leaders;
- * Created a new blended major called Computational Urban Studies across two departments (EECS and Urban Studies)
- * Developed collaborative projects at the intersection of engineering and art and engineering and social sciences

In my tenure as CSAIL director CSAIL has enjoyed nearly 100% growth in research volume (from \$45mil to \$90+mil now) and 50% growth in membership. I have raised over \$250M for research and operations. CSAIL is self-funded, with an annual operations budget of \$9mil (raised annually.) I have built the CSAIL Alliances Program, whose net annual discretionary revenue from corporates is approximately \$7mil/year.

In my tenure as Deputy Dean of Research, I coordinated the research units in the Schwarzman college of computing and collaborated across MIT on several initiatives. I have raised over 100M in research funds for the faculty in the College, including creating and leading the AI Accelerator Program with \$77M in funding from the Department of the Air Force. I have developed Hot Topics in Computing, a thought-leadership series, along with several symposia on: AI and the Work of the Future, AI and Medicine, and AI and Climate.

Professional Experience

<u>Employer</u>	<u>Position</u>	<u>Beginning</u>	<u>Ending</u>
Dartmouth College	Asst, Assoc, Full Prof.	1994	2004
Mass Robotics	Board of Directors	2015	present
Toyota Research Institute	Technical Adv. Board	2016	2019
Defense Innovation Board	Member	2018	2021
Defense Science Board	Member	2022	present
PCAST	Member	2020	2021
(PCAST is USA President's Council of Advisors for Science and Technology)			
Hyundai Motor Company	Technical Adv. Board	2019	present
MBZUAI (new AI Univ.)	Board of Trustees	2019	present
MBZUAI	Chair, Auditing Comm.	2020	present
The Mitre Corporation	Senior Visiting Fellow	2019	present
British Telecom	Technical Adv. Board	2021	present
RoboGlobal	Technical Adv. Board	2019	present
Vecna Robotics	Board of Directors	2020	present
Ava Robotics	Board of Directors	2020	present
Accenture	Luminary	2017	present
Venti Technologies	Founder, Adv. Board	2017	present
The Routing Company	Founder, Adv. Board	2019	present
The Routing Company	Board of Directors	2019	2021
Singapore's Research, Innovation, and Enterprise Council (reporting to Singapore Prime Minister)			
		2022	present
Global Partnerships in AI (US expert representative)			
		2020	present

In my role on the Board of Trustees of MBZUAI, I helped identify leadership (president and provost), I contributed to creation of the academic structure of the university, the operating structures and principles, as well as the vision and the initiatives of the university. As chair of the auditing committee, I helped develop the auditing and compliance processes of the university.

Select Other Professional Activities:

<u>Activity</u>	<u>Beginning</u>	<u>Ending</u>
Computing Community Council (CCC)	2013	2016
UN Commissioner: Pathways to Prosperity Commission	2018	2019
Piaggio Fast Forward, Tech. Adv. Board	2018	2019
Comp. Sci. and Telecomm. Board (CSTB)	2016	present

Scientific American, Board of Advisors	2018	present
Forbes, AI Executive Board of Advisors	2018	present
ACM Fellow Selection Committee	2019	present
NAE Section 5 Peer Committee	2021	present
zipML, Themis, Co-Founder	2021	present
Knowledge AI, Gavilan, Venti, RIIID Tech. adv. Boards		
Leadership selection committee several times for NSF CISE and NSF-IIS		

Select Research Initiatives Launched as CSAIL Director, SCC Deputy Dean, and Mass Robotics Board Member

AI Accelerator	2019	present
VisualComputing@CSAIL	2022	(launching)
ComputingSustainability@CSAIL	2023	(developing)
DataGovernance@CSAIL	2020	present
MachineLearningApplications@CSAIL	2020	present
TrustworthyAI@CSAIL	2018	present
FinTech@CSAIL	2018	present
SystemsThatLearn@CSAIL	2017	present
METEOR Diversity Postdoctoral Program	2021	present
TEDxMIT Great Women of MIT	2019	2019
TEDxMIT Operation Earth	2019	2019
TEDxMIT Tech Superpowers	2022	2022
BigData@CSAIL	2012	2017
Cybersecurity@CSAIL	2015	2020
CSAIL Communities of Research	2020	present
CSAIL Communities of Practice	2022	present
AI for Senior National Security Leaders	2021	present
Robotics Medal for Female Researcher (MassRobotics)	2022	present

Select Awards Received:

<u>Award</u>	<u>Date</u>
IEEE Robotics and Automation Technical Award	2023
MIT Outstanding Event: TEDxMIT	2022
AI 2050 Fellow, Schmidt Futures	2022
Boston Globe Tech Power Players 50	2022
Doctor Honoris Causa, Technical University Cluj-Napoca	2022
HPC Innovation Excellence Award	2022

Top 10 Women in AI (2), Top 100 Women in Tech (16)	2021
Top 10 World's Most Influential Women Engineers	2021
Member of the American Academy of Arts and Sciences	2017
Member of the National Academy of Engineering	2015
Fellow of ACM	2015
Fellow of IEEE	2009
Fellow of AAAI	2009
MacArthur Fellow	2002
Mass TLC Innovation Catalyst Award	2019
IJCAI John McCarthy Award	2020
Engelberger Robotics Award	2017
IEEE Robotics and Automation Pioneer Award	2018
Constellation's Business Transformation 150 (BT150)	2018
Boston Business Journal Women of Influence	2015
Best Robot Actor at Robot Film Festival (Seraph)	2012
Member, Massachusetts Women's Forum	2013

Publications Indices:

Google Scholar Citations: 57527

H-index: 126

I10-index: 524

<https://scholar.google.com/citations?hl=en&user=910z20QAAAAJ>

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